# GRAIN STORAGE COST INDEX (GSCI)





### **Overview**

#### **Background:**

- Why we developed a GSCI?
- Price indices in general
- Purpose of the study
- International practice

#### **Methodology:**

- Process
- Questionnaire
- Survey
- Calculation

#### **Results:**

- GSCI vs. PPI graphs
- Other financial info

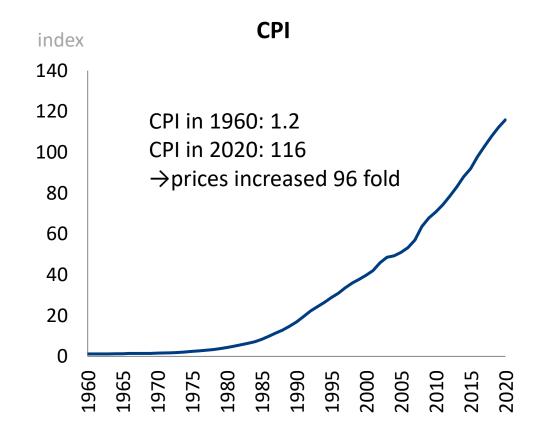
# **Background**

#### Why did we develop a GSCI?

- The **JSE** uses the producer price index (**PPI**) do adjust storage fees of future contracts every year.
- Concerns by industry representatives that the cost increases differ from PPI.
- So Agbiz **tasked** the BER to investigate if that is so and develop an alternative index

#### **Price indices in general:**

- International Labour Organization (ILO) develop method a century ago
- Is essentially a time series that capture price changes **cumulatively**.
- Allows one to make valid **comparisons** of the price of goods and services over time
- Well know example is the Consumer Price Index
   (CPI) used to capture consumer inflation.



# **Background: international practice**

#### **United States**

- CBOT don't adjust annually, only as the need arise.
- Get industry feedback on costs; don't use a price index.
- They only adjust the floor rate of the VSR (\$0.00165/bu/day)
- VSR: Variable Storage Rate: aims to make the spot and nearby price converge

#### **Australia**

- Companies that run the bulk of storage capacity have different storage charges.
- Usually based on a monthly fee and is not regulated.

#### **Brazil**

- High inflation country.
- Long term contracts could include an inflation clause (based on official CPI).
- Short term contracts don't provide for inflation.
- Private warehouses could charge up to 5% of the cost of grain.

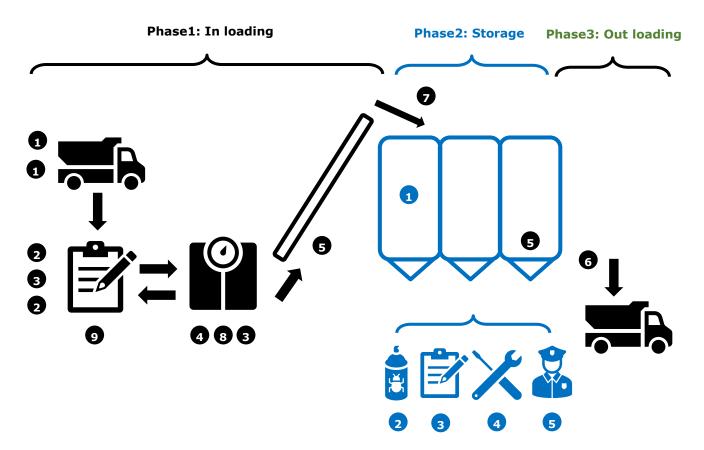
# Methodology: develop a stage cost index

#### **ILO methodology:**

- Identify a **basket** of good & services, with weights.
- Obtain **price trackers** for each item in the basket.
- Calculate a weighted average of the basket over time.

#### **Analyse the grain storage process:**

- Interviews with silo managers
- Important to focus on the storage component (filter out handling)
- Challenge: these two processes are intertwined in book keeping.
- Flow diagram identified that capital, chemicals, maintenance and labour are key.



## **Methodology: questionnaire**

- Developed a questionnaire in consultation with industry members.
- Purpose of the questionnaire was threefold:
  - 1. Identify the main cost **items** in the total cost basket of grain storage.
  - 2. Determine the relative **weights** that each item carry in the total basket.
  - 3. To track the annual percentage changes in **labour costs**.
- Was set up in Excel and consisted of a list of 34 cost items.
- Instructed respondents to fill in total costs (handling and storage activity) for the operation of a particular silo.
- Asked to ascribe a percentage to their storage function specifically.
- Also **included** questions on the:
  - 1. financial position of the silo operation,
  - 2. number of **employees**,
  - 3. average annual increase in **remuneration**,
  - 4. storage **fees**, and
  - 5. tonnage handled

## Methodology: extract from questionnaire in Excel

#### Expenditure for each category below (in rand)

- 10 Remuneration<sup>1</sup> of employees
- 10a Management staff
- 10b Administrative staff
- 10c *Operative staff*
- 10d Maintenance staff
- 10e Security staff
- 11 Depreciation of land & buildings
- 12 Interest paid on mortage debt
- 13 Insurance of property
- 14 Repairs & maintenance of property (excluding equipment)
- 15 Payment for use of property (rent/fee/etc.)
- 16 Property tax
- 17 Pest control
- 18 Depreciation of equipment
- 19 Depreciation of vehicles
- 20 Interest paid on operating (non-mortage) debt
- 21 Insurance of equipment & vehicles
- 22 Repairs & maintenance of equipment
- 23 Repairs & maintenance of vehicles
- 24 Rental of equipment & vehicles
- 25 Electricity cost
- 26 Fuel (petrol, diesel, coal & other)

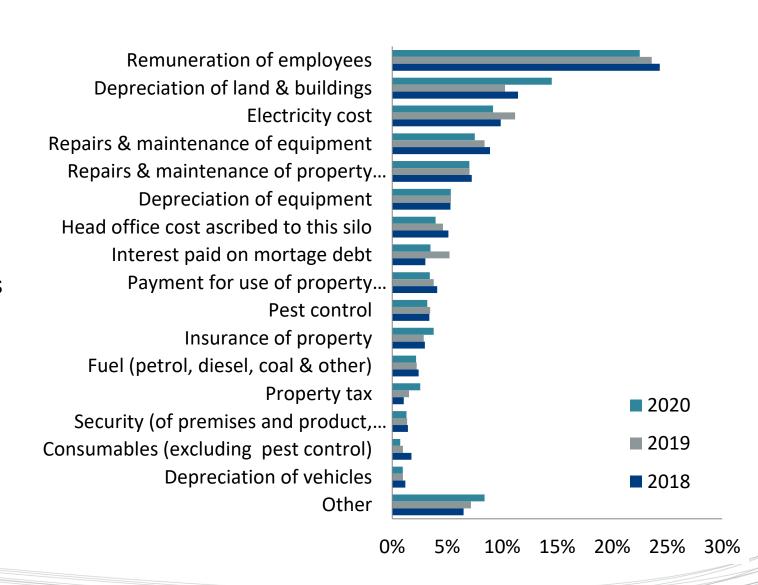
Total silo operation (handling <sup>2</sup> & storage)		Percentage ascribed to storage			
2018	2019	2020	2018	2019	2020
R0	R0	R0			
			100%	100%	100%
			100%	100%	100%
			100%	100%	100%
			100%	100%	100%
			100%	100%	100%
			100%	100%	100%
			100%	100%	100%

## **Methodology: survey**

- Sent to 15 JSE-registered grain storage firms.
- Collectively operate more than 283 silos across South Africa.
- Big firms were asked to **fill out** for more silos:
  - 2 biggest filled in for 5 silos
  - Middle 8 filled for 3 silos
  - 1 firms filled for 2 silos
  - Smallest 4 filled for 1 silo each
- Only 11 of the 15 firms responded resulting in a sample of 32 silos
- Sample to population ratio: 11% (Stats SA labour force survey: 0.13%).
- Data preparation and cleaning: outliers & gaps interpolated with industry average

## **Methodology: Calculating the weights**

- The average spending per category of 32 silos used to calculate the weights.
- For each of the three
   calendar years 2018, 2019 & 2020.
- Weights was relatively **stable**from year-to-year, an
  indication that the sample was
  large enough
- Top 16 items are 93% of the expense/weights
- Lowest 14 items lumped together as "Other" (7%)



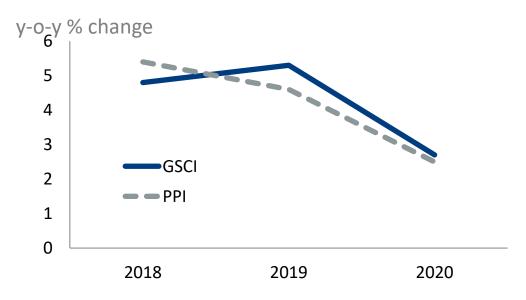
# **Methodology: Price indices**

Expenditure category	Average Weights (2018 – 2020)	Price index	Source
Remuneration of employees	23.4%	Remuneration index	Survey
Depreciation of land & buildings	12.2%	CMPI Commercial or Industrial Buildings	Stats SA
Electricity cost	10.1%	PPI Electricity	Stats SA
Repairs & maintenance of equipment	8.2%	CPI Maintenance and repair	Stats SA
Repairs & maintenance of property (excl.equipment)	7.1%	CPI Maintenance and repair	Stats SA
Depreciation of equipment	5.3%	PPI General and special purpose mach.	Stats SA
Head office cost ascribed to this silo	4.5%	CPI for services	Stats SA
Interest paid on mortgage debt	3.9%	Interest rate index	BER calcs
Payment for use of property (rent/fee/etc.)	3.7%	CPI Owners equivalent rent	Stats SA
Pest control	3.3%	PPI Chemicals, rubber and plastic	Stats SA
Insurance of property	3.2%	CPI Insurance	Stats SA
Fuel (petrol, diesel, coal & other)	2.3%	CPI Fuel	Stats SA
Property tax	1.8%	CPI for Regulated prices	Stats SA
Security (of premises and product, excluding wages)	1.4%	CPI for services	Stats SA
Consumables (excluding pest control)	1.1%	CPI Headline	Stats SA
Depreciation of vehicles	1.0%	CPI New vehicles	Stats SA
Other	7.4%	PPI Final manufactured goods	Stats SA

# **Results: Grain storage cost index (GSCI)**

- Price indices above were set to 100 in 2017 (as a base year).
- For each year, multiply the price index of each expenditure category with its respective weight and then sum the results.

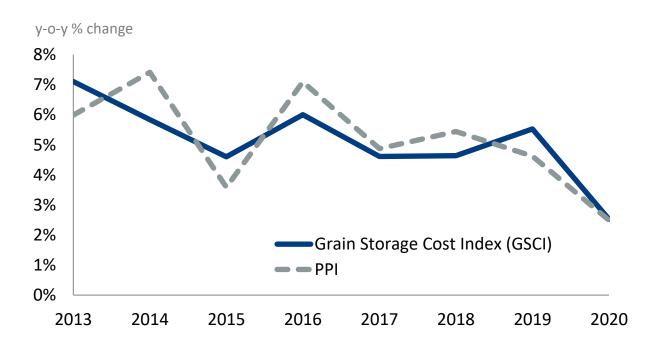
Year	GSCI	PPI
Index		
2017	100.0	100.0
2018	104.8	105.4
2019	110.4	110.3
2020	113.3	113.1
y-o-y % change		
2018	4.8%	5.4%
2019	5.3%	4.6%
2020	2.7%	2.5%



The GSCI moves very closely to the PPI. In 2018, the GSCI was 0.6 percentage points (% pts) below the PPI. For 2019 and 2020, the GSCI was respectively 0.7 and 0.2% pts higher than PPI

# **Results: Long run comparison**

- Question: was the close correlation coincidence?
- Can be tested for a longer period,
   price trackers go back to 2012.
- Except for the salary index that comes from the survey.
- Can use a **proxy** for it: from Stats SA's QES - Food, beverages and tobacco (it correlates the best with our survey index)



#### From 2012 to 2020:

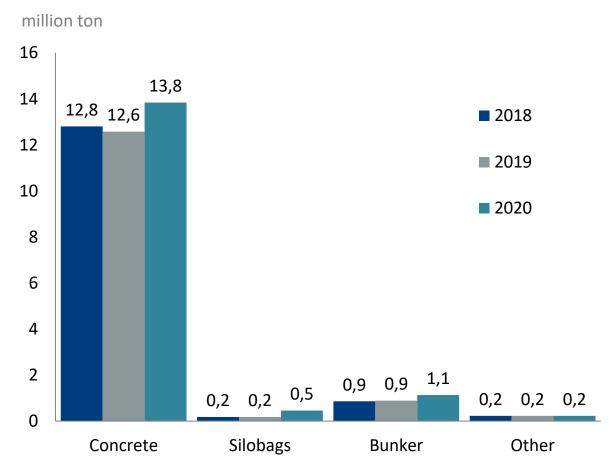
- PPI increased by a cumulative 50%, GSCI-proxy increased by 49%.
- Conclusion: over the longer run, these two indices escalate at similar average rates.
- However, PPI is more volatile... could it introduce income volatility?

# Other results: sample-average silo

- Employs 14 people:
  - six work in handling grain
  - eight are involved in the storage activities.
- Constructed of concrete.
- A storage capacity of just more than 70 000 ton.
- Valued at about R125 million in 2021.
- Handles 57 to 64 thousand ton of grain in a year.
- Gross annual income of between R9.9 million to R11.3 million.
- Operating expenses ranging from R6.6 million to R7.5 million.
- Profit of R2.8 million to R3.7 million per year.
- Real yield of 2.1% to 3.0% on the value of the property.
   Below the 5-year average earnings yield on the JSE was 5.3% (2016 to 2020)

# Other results: profile of silo capacity

- 10 firms reported they operate a combined **number** of 283 silos.
- Total capacity is 15.66 million ton
  - 88% are concrete silos
  - 7% are bunker silos
  - 3% are silo bags, and
  - 2% the rest (steel).

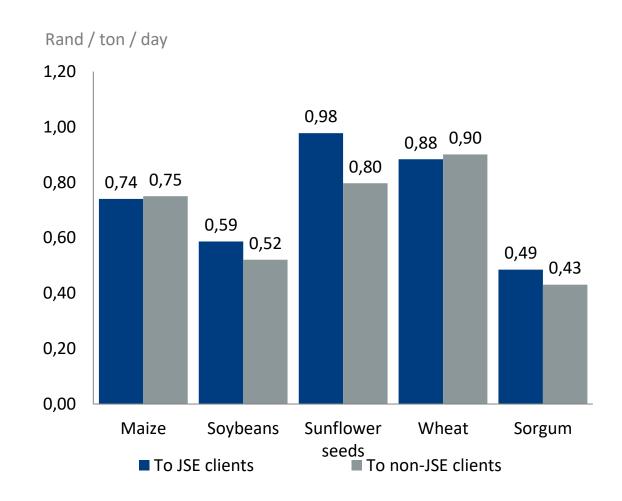


# Other results: daily storage fees

 For sorgum, sunflower seeds and soybeans: non-JSE clients paid somewhat less.

## This imply that:

- Adequate competition.
- JSE prescriptions are mostly **not** keeping **fees** artificially low.



#### **Conclusion**

- Developed a GSCI that tracks the unit cost changes of the resources/inputs that firms require to provide grain storage.
- The GSCI moves very closely to the PPI when a longer period is allowed for.
- The GSCI is less **volatile** than the PPI.